353 5447

UBCHEA ARCHIVES
COLLEGE FILES
RG 11

Yenching
Corres.
Stuart, J. L. 1922 Sep - Dec

3 5 3 5 4 4 7

1266

TRUSTEES OF
PEKING UNIVERSITY

September
Five
1 9 2 2

President J. Leighton Stuart,
Peking University,
Peking, China.

My dear Leighton:-

I enclose herewith a copy of a budget form for the University in considerable detail. It would be my hope that the present year's budget might be arranged on this form completely, with such improvements as will no doubt be made by you, Mr. Krause, Mrs. Frame and Mr. Bocker, and sent to us here at an early date. With this in form we should then be able to work out the budget for the next year(when the time comes) in accordance with the arrangement made on page 81 of Arnett.

I enclose copy of Mr. Thorkelson's letter and am sending copies of the budget form to Mr. Krause, Mrs. Frame and Mr. Bocker. I also enclose copy of my covering letter to Mr. Krause.

Faithfully yours,

Secretary.

3 Enclosures.

1267

COPY

燕京大學

PEKING UNIVERSITY
PEKING, CHINA.

September 5, 1922.

OFFICE OF THE PRESIDENT.

Dr. H. W. Luce,
Office of Peking University,
156 Fifth Avenue,
New York City.

My dear Harry:

I am reminded by the date that it is the one on which the important meeting with the representative of Tamblyn and Brown is being held in New York. I am certainly with you in spirit in the tremendously important issues that turn upon what is being planned out today. In this connection I note what you say about furnishing publicity material and shall try to see that every assistance is rendered from this end. The faculty are still scattered and those of us who are here are busy as possible with the new students who are pouring in in excess of our ability to receive them. We have a Faculty Conference next Saturday at which I hope a systematic arrangement can be made for supplying you with the stuff you should have. I also have your letter regarding our students who have studied or are planning to study in America and fully realize the importance of keeping in touch with this body during their study abroad and on their return. Miss Hague and I are trying to get a system for covering this difficult but essential feature of our office organization. You will have received her advices concerning those who have gone this summer to the States. You will be interested to know that Dr. Foulkes is now in the city and that I have had one or two long visits with him and have asked him to address the Faculty Conference next Saturday. You will, of course, see him on his return. Rev. Wm. Carter, D.D. of Brooklyn also called while I was out of the city but I understand that he saw something of our site and our present location. You may care to get in touch with him.

3 5 3 5 5 4 4 7

1268

I shall send formal action as soon as we can get to it regarding new teachers for next year, and agree with you that it would be well to work out as early this autumn as possible a complete list of those desired for next session. Meanwhile, you will be glad to know that both T.C.Chao and C.W.Luh have definitely promised to come next autumn and authorize our public announcement of this decision. Nothing has happened among all the encouraging items in the last year or so that cheers me so much as these two decisions, especially that of Luh, who is already number three in the Southeastern University, with only P. W. Kuo and W. T. Tao above him, and he is regarded as the most brilliant psychologist and one of the outstanding masters of Chinese style among the returned students. He has anything he wants ahead of him in his present position and St. Hohn's has just decided to make a progressive move by starting a new department of Chinese with a returned student of national reputation at its head. After a very careful survey they determined that he was the best one in the country for their purposes. His determination to throw in his lot with us is an evidence of what he thinks of our prospects and policies. Probably it would be better if he counted on our College of Arts as head of the department of psychology, giving lectures in the School of Theology rather than as one of the theological faculty. We do not want too many of these choice young Chinese in that group as in contrast with the Arts College. We also are counting definitely on Andrew Cheng and I hope you will let him know of this fact. Anything that can be done to secure special support for these two men or that makes provision for them in the budget will be one of the most important items for home promotion. The case of Wiant is already familiar to you and I am sure that you and William are doing all you can to secure him for us. I am keenly disappointed that young Adams could not come, but hope that his own interest and that of the Harvard people will be a result of our contact with him.

I am sending you copies of letters of Wannamaker and Hsu Hsi which explain my attitude. I am not afraid of handling him when we once get him out here, and when we remember that he can begin work at once Princeton really saves money by taking over his financial obligations. If you can mediate between the two and especially emphasize with him the importance of deciding on the basis of his own qualifications rather than what are after all subsidiary elements, you will secure one of the most promising of all

the returned students for a field in which Dr. Monroe thinks we ought to specialize because of our location in the capital. It would also be a very popular one with Chinese students if a sufficiently brainy man can be found.

I hear that Emmavale is coming out to China after all this year to the Y.W.C.A. We shall look forward to seeing her and for her own sake I am quite happy, although I feel guilty for separating the family like this.

As ever yours,

3 5 3 5 4 4 7

1270

燕京大學

PEKING UNIVERSITY
PEKING, CHINA

OFFICE OF THE PRESIDENT

Aug. 4/22.

Dear Harry,

The enclosed may be of some interest to you. Send it out to a selected list if you think it worth while. Porter should of course be put on our mailing list. I should also like a copy sent to Rev. S.M. Glasgow, D.D. Knoxville, Tenn.

Please see that Dr. Rosa Wiss, Meridian, Miss., is on our list. I think she is but wants to be sure. OK

Our first girl-graduate, Chên Ké-chün, is entering Wellesley this autumn. Elizabeth may care to take a special interest in her. It may be too that she can be used in promotional work though not yet as a speaker in public. She belongs to the stage when English was little stressed. But she is a sweet looking, fine girl.

I wrote you a long personal letter from Tientsin but did not mail it myself & have a faint fear that the hotel servants may not have put the stamps on. Let me know whether you got it or not. Lovingly J.L.S.

[over]

1271

written to
Sept 5/22

I also wrote Dr. Downey from Tientsin about an exceptionally promising Chinese in Physics, Cha Chien, now in U. of Minn. With our C.M.B. support we must build up this course. You might write Dr. D. a note telling him I had written you asking for information. If necessary to take prompt action do so. There is no better Chinese perhaps. CS

3 5 3 5 4 4 7

1272

September 8
1922

President J. Leighton Stuart,
Peking University,
Peking, China.

My dear Doctor Stuart:

In response to your cablegram of September 2, inquiring whether Schlaegel could come, I have cabled you as follows:

"SCHLAEGEL CAN COME. PLEASE SEND ERIC COPIES OF INSTRUCTIONS."

Dr. Schlaegel telegraphed from Vermillion, Kansas, as follows:

"Can break from my practice. Will come on old contract."

You will recollect that none of the information concerning the people from whom the cattle are to be secured or the directions to Dr. Schlaegel as to how he is to collect them and proceed to Peking have been pu in my hands. I wish greatly that copies of all correspondence with him could be duplicated to me in order that any questions which he may raise I may be able to assist in solving. I can not solve them with ut full information at this end.

I also note your letter to Dr. Luce dated July 25, with reference to the difficulties which Dr. Vincent seems to have in getting the machinery out to Peking.

I may say that the statement by Mr. Aulson to Mr. Vincent with reference to the action of the Peking Office is entirely unjustified. The only inquiry we ever had from them was in May,1921, when they asked for all the information that they desired, saying that they were not immediately ready to make shipment. I gave them all the information which Mr. Vincent had been kind enough to give me, which was not entirely complete, and notified them to inform Mr. Vincent seven or eight weeks before the machinery wasready for shipment in order that Mr. Vincent may communicate with Mr. J. Harold

Dollar in Shanghai. In response to this letter, I have a letter from them dated May 17, stating that they would write to Mr. Vincent and that they had received a letter from the Dollar Steamship Line giving them the necessary information. Since then we have not heard at all from the Aulson Company. Either they have never paid any attention to the letters they once wrote us or they have some misinformation from some direction. We have here followed out explicitly just exactly what Mr. Vincent told us to do. Incidentally, I do not think it improves matters for Mr. Vincent to have Mr. David D. Bean, whose relation to the matter I do not understand, write to Mr. Dwight H. Day who has no direct relationship to the University and to all the other firms in the matter to make prodigious effort to clear it up.

I think it would be more satisfactory upon such administrative matters if you would put them in my hands rather than in those of Mr. Luce who turns them over to me, not knowing what has been done before. It seems to be very difficult to get our Peking friends to realize that the administrative end of the enterprise here in New York is steadily and definitely functioning on administrative tasks and is ready to take anything that comes its way; while other members of the Staff are dealing almost solely with matters of Campaign.

Faithfully yours,

Secretary

EMN
JL

3 5 3 5 5 4 4 7

1274

燕京大學

PEKING UNIVERSITY
PEKING, CHINA.

OFFICE OF THE PRESIDENT.

September 11, 1922.

Dr. Eric M. North,
Office Of Peking University,
156 Fifth Avenue,
New York City.

My dear Eric:

On my return home I have found several good letters from you dated July 17th, 31st and August 2nd. I shall see that Dr. Coffin's gift of six hundred dollars is used by the School of Theology in harmony with what I understand to be his wishes. I am forwarding to you "A notice to Beneficiaries", and cannot resist speculating as to whether we profit to the extent of fifty or fifty thousand dollars. In this connection I hope that the new campaign plans are not overlooking the suggestions for people who have not made their final wills. Luce and I talked about this several times.

Your letters to me and to Gibb regarding building matters were considered at a recent meeting of the Grounds and Buildings Committee. I agree with you that it is important to keep a general check on him. His one fault is on the side of too great economy which is a very fortunate one for so impecunious an institution, but it can result in undesirable consequences. He is doubtless writing you at length on some of the decisions of this recent meeting. I am sorry that he authorized Mr. Hill to draw the plans for the Library as this was contrary to what I understood to be the arrangement between us by which Mr. Hill would give his attention from now on to the Science buildings and Faculty residences. There seemed nothing to do but to forward the Library plans to New York. If the Murphy firm know that these are being left to Mr. Hill they will be more indignant than ever, whereas if the matter is turned over to them, Mr. Hill would undoubtedly

Copy to Dr. Luce

RECEIVED BY
ERIC M. NORTH ( )
(DATE) 10/13/22
TO REFERRED DATE
BY ANSWERED DATE
BY PASSED TO FILE DATE
BY FILED DATE

3553
5447
1275

resign. It might be well to ask the firm to make criticisms and have these submitted to Mr. Hill, though I doubt if this would satisfy either party. Whatever is done with the Library I suggest that the Trustees send implicit instructions to Gibb not to authorize any further drawings except on your instructions, and ~~and~~ such include in these instructions the two Science buildings and Faculty residences of various types. Gibb was having a conference with the representative of the Prince Regent yesterday looking toward a residence compound but I have had no report as to the outcome. These things have to go slowly even when the outlook is encouraging.

I note your suggestion that we work out a code for our faculty members. It is a good one and Miss Hague and I will try to get to it when there is enough of a let up to permit this.

I am in hearty sympathy with your general contention about our work in Agriculture being related to that in Nanking and made subsidiary to it in so far as it seems wise. I had already told Chamberlain that when Reisner returned it would be well if he went down to Nanking to talk over the whole situation. There would be practical difficulties in trying to force our students to go south for the last two years of college work together with doubtful economy. This is aggravated by quite different climatic and soil conditions. However, we shall keep the thing in mind. It has been extremely trying to Chamberlain to have to wait month after month to know whether his work is to go on or not, expecially when the decision seemed on the point of being made so long ago. He is now forced to go on as though his old students and existing work were to be maintained but unable to advertise for a new class, with more teaching than he can do alone and yet unable to get relief. He has been splendidly uncomplaining and has shown fine grit in putting up with all these disappointments. We are hoping daily that the long suspense will be ended and especially that this will be in time to let Schlaegel get away before winter with the shipment of live stock. We cannot even know definitely whether this man is still expecting to come to us or not. You will have had my telegram asking for this information.

As you will recall I urged in America the importance of a physical director as soon as one could be secured and tried to find such a man. Another scarcely less

Dr. J. H. Foulkes left the city today after meeting with the Famine Relief Committee here. He feels strongly the ethical aspects of the matter & the advisability of keeping a fund for famine appeals. He has elected to invest the capital & is urging that it be invested in Rys. & RR.

important necessity is the medical officer. When we move outside the city it will be imperative that we have a foreign doctor. I have recently learned that a man named Swann who was formerly in charge of the physical training work for the Y.M.C.A. with headquarters in Shanghai has returned to China after taking a full medical course. He is planning to locate in Shanghai in private practice, but I have asked a friend who is also his successor to see if he would consider coming to us in this double capacity. If so, there would be a very great advantage. We would have the two positions combined in a single person with consequent reduction, as well as correlation of the two phases of hygiene. Swann is still sufficiently young to take an active interest in games and athletic exercises of all kinds and knows China by some years of residence. When I made my first trip to Peking in connection with the call to the University he telegraphed me to stay on here until he could come up, his hope being that the Association would be willing to establish a Physical Training Course in connection with us. For various reasons this was never done but Mr. Gray, who is now in charge of this work feels keenly the desirability of reviving the project, and insists that it should be in connection with some University. There is good reason to hope that it would be ours and Dr. Swann's presence would undoubtedly strengthen such a decision. The advantage to us would be not only a finer technique and equipment in athletics and drill, but the influence of this emphasis upon students of all types, and in particular those studying theology. The budget could be largely if not altogether undertaken by the Y.M.C.A. in consideration of the courses we would offer every student in their subjects. If Dr. Swann should decide that he would come to us on condition that we would receive him at once I shall cable you. This letter gives the essential facts. From all I know of the man and from what others tell me we could scarcely hope to get one better fitted for our needs.

Very sincerely yours,

J. H. Stuart

1277

燕京大學

PEKING UNIVERSITY
(YENCHING TA HSUEH)
PEKING, CHINA

TRUSTEES OF
PEKING UNIVERSITY

OFFICE OF THE PRESIDENT

October 5, 1922.

Dr. Eric North,
Secretary of the Board of Trustees,
Office of Peking University,
156 Fifth Avenue,
New York City.

Dear Dr. North:

The Board of Managers held a meeting on September 23rd, the minutes of which will be sent you by the secretary. You will also receive a copy of the faculty as it has been worked out here. This, of course, is in the form of nominations to the Trustees in the cases which call for such action. This letter is written to furnish a few explanatory comments.

I. Deans:-

It was foreshadowed before I left America that T. T. Lew would be nominated as permanent dean. This action in fact was taken in January of 1921 and was not presented to the Trustees for action because of his known insistence upon being only acting dean. Since my return to China the faculty of the School of Theology have reaffirmed their previous desire and the Managers have unanimously approved. As the Trustees are already familiar with the situation and gave no evidence of unwillingness to ratify this choice we are assuming that formal approval will soon reach us, and in the meantime Dr. Lew is filling this position. At the annual meeting in June of this year the Managers recommended the election of Mrs. Frame, and because of what is understood to be the attitude of the Trustees in this matter also, we have gone ahead on the assumption that this too will be approved. The Managers voted that a deanship should be held for four years at which time, of course, the incumbent concerned could be re-elected. Mr. Porter having served for this period of time, the Managers felt this office was automatically left vacant, being conducted now by an acting dean and an associate dean. Before the next annual meeting there will doubtless be some sort of recommendation from the Men's College faculty on the subject. As you will see from the copies of the Convocation program we ventured to have an inaugural ceremony for these three new offices which added

June

3544
1278

dignity to the occasion and is no doubt aiding them in their assumption of their new duties.

II. Advancements in Rank.

Several of our teachers were advanced from one grade to the next above it or were made heads of departments instead of acting heads. The details are given in the minutes, and which I think are within our "Definition of Terms", and call for no special comment.

III. Additions to the Staff.

This is the faature that will interest the Trustees most because of the financial implications. As was pointed out in the meeting there is also involved the question of priority and relative needs of various departments. Later on we shall try to make a careful study of our needs for next year and send these in a preferred order. Meanwhile it would be well for you to have the individuals mentioned in mind in connection with efforts to secure their support.

Mr. T. C. Chao was called with a view to his accepting this autumn and his support was secured through Mr. Caskey for, I believe, three years. Owing to internal developments in Soochow University the then acting President requested that he be allowed to stay there one more year which was cordially approved by us. Since then two parallel developments have taken place. On the one hand the knowledge of his coming to us has spread among the college students who are interested in the ministry and Christian subjects and has added much to the reputation that our School of Theology is gaining in such circles. It has also done a good deal to cheer Dean Lew who is fighting a somewhat lonely battle. These two men would very greatly reinforce each other and the combination with the other Chinese whom we are counting on joining us will have a striking effect. On the other hand the internal difficulties in Soochow University are not easing up and Dr. Nance who has now become President is indicating that he would like very much to have the whole matter of Mr. Chao's leaving there left open. We are now in correspondence on this delicate subject. We know that the man himself wants very much to carry out the original plan and counts on us to bring pressure. His health is such also that for climatic reasons it would be quite an advantage to move north. A formal action of the Trustees electing him as Associate Professor would help us and would make it easier for him to resist the pressure to stay on where he is.

Lew Stuart 10/6/22

Chou Tso Jen. In harmony with your action 12 of your Executive Committee Meeting, June 7, '22, we have named him as Associate Professor and feel sure that this request will be approved.

3 5 3
5 4 4 7
1279

Dr. Stanley D. Wilson has signified his readiness to join our staff on the usual conditions when the Pre-medical School is discontinued. The action of the Trustees electing him to a professorship (the precise grade to be determined later) and the headship of chemistry, would be appreciated by him as evidence that his own offer is acceptable and that he can make his plans with this in view.

Mr. C. W. Luh. This is to my mind the most important single prospect that we have for next session. Although President P. W. Kuo of Southeastern University has managed to gather around himself the choicest returned students of whom I believe there are now seventy or more on his staff, this young man in two years time has risen to the third ranking position, W. T. Tao being Dean and Luh Acting-dean. As the two others are away a great deal and have active interests outside of the University they really count on Luh to carry the routine administration. He is undoubtedly in line for rapid promotion and consequent increase of salary. He already has several books either in press or in process of preparation which will bring him into no little prominence. His willingness to give up this career and join us is one of the most heartening things that has happened since I returned to China. With the present temper of Chinese students and the strong anti-Christian currents in intellectual circles to have the man who is one of the most conspicious if not the most outstanding psychologist among the returned students, a Christian and an active member of our organization, will be of very great advantage. I hope that the Trustees will not delay the formal ratification of this nomination and that plans to include him in our body for next year will be kept in mind. Apart from all this it is absolutely essential that we have someone for the Department of Psychology which is at present entirely unprovided for.

Andrew Ch'eng. You and others have doubtless come in contact with Dr. C. Y. Ch'eng now studying at Union, who is the foremost figure in the Chinese Christian church. His younger brother has many of the same fine qualities and will add an element of religious experience and spiritual earnestness which combined with his scholarship and mastery of elegant spoken Chinese will count very much. If it seems that the New Testament is being over-loaded it might be pointed out that my teaching is at best sporadic and uncertain, and that Mr. Evans is not physically very strong. Since his attack of meningitis one cannot but feel concerned about the possibility of a recurrence of this disease. This most important subject in the School of Theology is also one that we need teachers for in the Men's and Women's Colleges. We are having the greatest difficulty this year in providing for the religious subjects in the Arts Colleges and the theological faculty is really being worked beyond the proper number of hours, even for a missionary school.

Mr. Bliss Wiant. Dr. Luce and Mr. Hung can acquaint you with the latest developments in his case, and Dr. North, senior, as well as yourself, will recall my attitude. We do not want to press our claims as against Fukien University, but if he is free to consider a call from us it would seem to me that this is the best solution for an American Methodist appointment on the staff. I have gone very carefully since my returning here through possibilities on the field without discovering any suitable name. It will be of interest to know that of the Chinese who will teach in the School of Theology Li, Chao and Luh all happen to be Methodists.

We shall try to get to the complete list for next year. Meanwhile you will be interested in noticing what a long list we have at present and how much help we are getting from various friends in the city.

Very sincerely yours,

J L Stuart

3 5 3 5 5 4 4 7

2821

RECEIVED BY
SERIO R. NORTH
(DATE)
10/30/22
DATE RETURNED
BY DATE RECEIVED
BY DATE FILED
BY FILED DATE

燕京大學

PEKING UNIVERSITY

PEKING, CHINA

OFFICE OF THE PRESIDENT

TRUSTEES OF
PEKING UNIVERSITY

Recd 10/31/22

October 6, 1922.

Dr. Eric North,
Office of Peking University,
156 Fifth Avenue,
New York City.

My dear Eric:

Since writing you theinclosed letter I regret to have to report that conditions in Soochow University have compelled T. C. Chao to withdraw his promise to come to us next autumn. I have written Luce in some detail about the situation and shall only say here that while it is a very keen disappointment, especially to Timothy Lew, and causes us loss of face as well as to be retarded in our plans, yet there is no further significance in the action for us. It is purely because of the desperate crisis in Soochow University, and on the whole I feel he is doing right.. I trust that all the more because of this loss we can be assured of securing Andrew Ch'eng and Miss Wiant. We should also like to have the Trustees extend an invitaton to Mr. P. C. Hsü now studying in Union Seminary, a small but extremely desirable young fellow. Items of this sort could very properly be presented through you to Dr. Coffin and his associates.

We have had no official word from you regarding certain individuals mentioned by Mission Boards, nor have their agencies in China been notified. The result is rather embarrassing. I refer to Mr. Ruby, whose support as I understood was undertaken by the Methodist Board for the present fiscal year: also to Messrs. Chase and Bocker. The Presbyterian Mission has been paying over to us the equivalent of Mr. Gordon's salary which is considerably less than Mr. Chase is costing us. Mr. Bocker reports that the arrangements in his case with the Board was that they undertook to furnish $250 Mex a month beginning Jenuary first, out of which we should pay his travel and all expenses. If this is true the Board exceeds the principle of $250 in the case of Mr. Chase. Could you not secure the action from that Board

had written Stuart & Luce before this was received.

accepts

1283

making this retroactive from the time when Mr. Chase came to us a year ago this autumn or at least from the time that this principle could be regarded as having been adopted by our constituent Boards. You will also recall Dr. Barton's assurance that Porter's salary was to be paid over to us during his absence, and we have been planning our budget on this basis. The local American Board treasurer has, however, heard nothing of the arrangement. If you could secure formal confirmation of it and have instructions to this effect sent from their Boston office to their Mission Treasurer it would relieve us.

There is also the vexed question of rentals. While we are living in the city and attempting to house our people either in University property or wherever we can find suitable quarters we must face the question of how the missions treat not only their appointees to our staff but those whose support they undertake. The names just mentioned are cases in point. Mr. Chase, for instance, costs us altogether $350 a month, whereas we have been getting I think it is $218. Please see that any action on these matters by the various Boards be communicated to their Chinese agencies.

Provision for Houses at New Site

In a previous letter I raised rather casually the question of the responsibility of the Mission Boards towards furnishing houses on our new site. This is doubtless under consideration but if each Board did as the London Mission already has and recognized this claim it would mean provision for twenty houses even though efforts to secure this money within the churches concerned be undertaken by our own people. In this connection we have just made another careful estimate of the number of faculty residences that should be provided when we move out and find that it will require at least forty to accommodate our present staff.

Reflections such as these are forced upon me almost daily all leading to the refrain that all of our success is dependent upon the present building campaign and that this is absolutely the most important issue we are facing.

As ever yours,

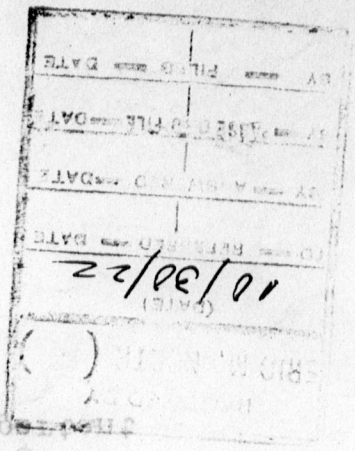
J. L. S.

1284

5821

L h h 5

E 5 E



PEKING

12

October 13, 1922.

Dr. J. Leighton Stuart,

Peking University,

Peking, China.

My dear Dr. Stuart:

The Joint Office which we have waited for so long to carry on the work of the Joint Universities has at last been opened, and I am the happy encumbent. It gives me pleasure therefore, to inform you of this fact, and to let you know that we stand ready to serve you in any capacity possible.

Dr. Eric North the other day mentioned the fact that you are working on a schedule of salaries for members of the faculty who are not supported directly by mission boards. I hope that as soon as you have this worked out you will let us have a copy for use in this office, so that we may have full information on this point when we have to deal with possible candidates for positions on the field.

Another matter that we are anxious to take up before long is that of having on hand a code name for those members of the faculty who are apt to be mentioned in cables sent from here or from the field. To this end I would like to ask that you let me have at your convenience a list of such members of the faculty as you believe should be included in a code list. It is our purpose to co-ordinate the names from the various universities, and when we have done this we will send you a list with the code names attached.

Things start off rather slowly in our office, because it has not been possible to gather together the widely scattered material as promptly as we had hoped, but I believe we are going to be able to render a real service for the Universities, and I want you

see reverse

3 5 3
5 4 4 7
1286

INCORPORATED BY THE REGENTS OF THE UNIVERSITY OF THE STATE OF NEW YORK

UNIVERSITY OF NANKING

NANKING, CHINA

NEW YORK OFFICE
156 FIFTH AVENUE

OFFICERS OF BOARD OF TRUSTEES
ROBERT E. SPEER, PRESIDENT
A. MCLEAN, VICE-PRESIDENT
RALPH E. DIFFENDORFER, SECRETARY
RUSSELL CARTER, TREASURER

OFFICERS OF UNIVERSITY
A. J. BOWEN, PRESIDENT
J. E. WILLIAMS, VICE-PRESIDENT

to know that it will give me the keenest personal pleasure to be able to serve Peking University in any way possible.

With very heartiest best wishes for your work, I am,

Cordially yours,

LBM: T

PEKING

1287

PU

October 18, 1922

Dr. J. Leighton Stuart,
Peking University,
Peking, China.

My dear Leighton:-

Enclosed is a copy of a letter I have written Mr. Krause concerning the salaries of Mr. and Mrs. Docker, Mr. and Mrs. Harris, Miss Perrin and Miss Konantz. I have also sent a copy of this letter to Mr. Gibb. There was no misunderstanding on your part of the general theory that the income from which these salaries was to be paid was to be received from the Mission Boards, but the salaries were not to be paid by the Missions directly but the missions were to make the payments in accordance with the theory of payment for vacancies in quotas. I would suggest that you do not take this up with the Mission Treasurers on the field however until specific instructions have come to them from their Boards here, which is not yet the case, as I have been delaying in the hope of gathering in a few more shekels for the University, though I am afraid the hope is somewhat vain.

One matter is difficult to clear and that is the case of the status of Dr. Hobart. We have no information here to indicate whether he is this year a member of the staff or not. If there is no vacancy caused by his appointment to other work, we will be without that additional cash income, naturally.

I understood before you left that you were to see Bishop Birnie in Shanghai and discuss with him the matter of the Methodist representative in the Theological School and I have been anticipating some word from you as to the disposition that has been made of this case. If this matter has not been cleared and there is need of any adjustment from this end, please let us know.

I have a letter from Dr. T. H. P. Sailer stating that you had indicated to him a desire to have his son at Peking next year. He says

" I understand that at present the Presbyterians have their quota at Peking completely filled. If any of the co-operating Boards are looking for a man, I think Randolph

E 5 3
5 4 7
1288

would be glad to consider going out under their auspices, provided his qualifications were satisfactory. It is not at all settled yet that the Presbyterian Board will be unable to send him, but I mention the matter in advance in case you might be looking for some such candidate and might care to pursue the matter."

I should be glad to be advised as to your attitude toward Mr. Randolph Sailer and the desirability of adding him to the staff. I think that my own guess would be that it is not desirable to do that if it will make it difficult for us to secure men for other positions which we so greatly need.

Faithfully yours,

Enclosure

EMN
CMM

3 5 3 5 4 4 7

October
Twenty-four
1 9 2 2

Presdient J. Leighton Stuart,
Peking University,
Peking, China.

My dear Dr. Stuart:-

I am sorry about the mix up concerning the salaries of some of the new people. The Methodist Board has lately had a letter from George Davis inquiring concerning the situation which parallels the letter which Gibb wrote Mr. Krause, ananswer to which I sent to you a few days ago. This further point however should be covered:

Mr. and Mrs. Harris are entirely upon the University budget and arrangements for their furniture, language school fees, etc. should be made by the University, but record of these items should be held in a form immediately available so that if, at the end of three years, Mr. Harris' relationship becomes one directly with the Methodist Board, then adjustment of some of these items on some pro rata basis may be made with the Methodist Board. The same thing holds true, as I have indicated in an earlier letter to Mr. Krause, of his outgoing expenses and outfit allowances, etc.

I note in Davis' letter that he does not refer to Dr. Hobart as in the quota, so that, if this arrangement is completed as we anticipated it would be, the University should receive $250 Mexican per month for each vacancy in the quota beginning July first, 1922.

However, I think the instructions from New York will not be sent to the Methodist Missions on this second vacancy until the New York office has had word as to the status of Dr. Hobart's relation to the University.

Faithfully yours,

EMN
CMM

Copy to Mr. Krause
Copy to Mr. Gibb

3 5 3
5 4 4 7
1290

TRUSTEES OF
PEKING UNIVERSITY

December 8, 1922

Dr. J. Leighton Stuart,
Hotel Statler,
Cleveland, Ohio.

My dear Leighton:-

Again welcome to these parts. You will find us in about the same general rush here if not a little more so. There are one or two items which I wanted to get into your hands quite early in connection with the approach to the Hall Estate. As I see it there are three or four considerations affecting what we may ask them to do in connection with the campaign if, in your judgment, it is wise to ask them at this time to do anything. We have steadily maintained the judgment that it was not wise to make approach to them until you yourself were here to do so.

1. If they intend to give us as much as $500,000 toward the Campaign and do so, it will have the effect of reducing the amount to be secured to $500,000 which will not be sufficient for the buildings which we need. Our program as worked out here calls for $620,000 for buildings and $380,000 for endowment. We must have the buildings. Yet we do not want to give them the impression that we do not want $500,000. What we do want is to have $250,000 or $300,000 count on the campaign and the rest not. If they gave us the $500,000 on the campaign, then we would have to go ahead and raise $120,000 more than our ~~then~~ ~~ar~~ $1,000,000 in order to get the required buildings.

2. It might be of genuine advantage to us if they could make their gift somewhat conditional, but in making such a conditional gift we must face the question of the possible loss of the gift. I do not believe that it would be right for us to accept a gift which would be called conditional so far as other donors were

3 5 3
5 4 4 7
1291

concerned and at the same time have the private knowledge that the gift is to be given to us anyway. Perhaps they could make some such statement as this: That they would give us $250,000 or $300,000 when our campaign pledges had reached the figure of, say, $500,000. This would make the time of the gift conditional upon the smaller amount, but would mean that we would not be in a position of asking for a subscription to meet a condition which we afterward ignored. It may be that the most benefit to the campaign will come from a straight gift. Mr. Strong can give you his judgment upon that.

3. I think that the matter ought to be so handled that no dickering over conditions and no processes of working the thing out would tend to prevent our getting ultimately the total amount they intend now for us.

One other item seems to me to be worthy of attention by you personally in connection with the Hall Estate. As you know, Nanking is having a pretty hard time of it with a deficit and Bowen is under a very considerable strain because of it, as is also Williams. I think it would be a great reviving breath of fresh air to the Nanking situation if the Hall Estate could make them some endowment fund gift fairly soon. I thought that if things were moving nicely you might drop some casual word to them indicating the advantage of standing by now rather than later with something at least of what they are intending to do for Nanking.

I enclose two copies of a letter I have just received from Mr. Greene indicating their favorable action upon the proposal for the science building. Henry Luce has in mind Mrs. McCormick to match it. I think this is better than to ask the Woman's College for it as we are then so much to the good as to the whole plan. I was afraid for awhile that they would make the gift conditional not only upon a second building, but also upon our having reached an advanced stage in our campaign. I put up the best defense against this suggestion on the part of Dr. Vincent that I could and I am glad to note that it has had its effect. I hope that we may secure the matching gift very soon with cash in hand as this will give Gibb some new buildings to work on at once.

I anticipate that shortly after your arrival in New York we will have a long session with the Finance Committee on the whole architectural matter and straighten out many perplexing problems.

Faithfully yours,

EMN
CMM

Copy to Mr. Strong.

1292

COPY FOR
Dr. North

MURPHY McGILL & HAMLIN
NEW YORK

#624-3

Trustee
Bkmy

RE: PEKING UNIVERSITY

New York City
28th December 1922.

Dr. J. Leighton Stuart,
Pres. Peking University,
156 Fifth Ave.,
New York City.

Dear Dr. Stuart:

I was delighted to learn from Dr. Luce at the Yale ~~and~~ China dinner a few days ago, that you are now in New York.

I am most anxious to see you at the earliest possible date for a conference on Peking University; Mr. Eric North has asked me some weeks ago to make a definite recommendation for the correction of the existing troubles with the executive handling of this construction work; and I should very much prefer to get the latest news from you before making my recommendation.

Mr. North called me today on the telephone and said that he understood you were going South tomorrow and would be back shortly after Christmas. If you will let me know the earliest day on which we can confer I shall try to meet the date you suggest.

Sincerely yours,

H.C. McGill

HXM:HM

1293

Please give Dr. North

Second Copy

47 Yang Jou Hutung
December 29, 1922

Dr. Eric M. North
150 Fifth Avenue
New York City

Dear Dr. North:

We are enclosing herewith reports from Lund, Gernow & Co. in regard to mechanical and sanitary equipment for the University, and will send under separate cover a copy of the ground plan and a plan for the septic tank which they are proposing we use. The duplicate copy sent is for the use of the honorary consulting engineer whom we suggested in a previous letter.

These specifications have been made after very careful consideration of every phase of the subject. When Dr. Stuart left it was with the hope that manufacturers might be found who would be ready to contribute some of these electrical generators, boilers and engines to the University without cost in exchange for the advertising gained in having their machines in the University's mechanical equipment where they will be used, not only to provide service, but also as teaching plant for the University.

It is our thought here that if there are such contributors, smaller and more diversified units may be installed than these called for in this report. This can be worked out at home by yourself in consultation with the honorary consulting engineer whom we suggested in our letter of about a month ago. A recent letter from yourself to Dr. Stuart has been shown to me in which it was intimated that the Trustees had some changes in regard to the method of handling this construction work in mind.

If this question has not been discussed before this letter reaches you, might I suggest the name of Dr. N. S. Hopkins as a person with whom the University Trustees might consult. I believe the present Methodist Mission plant in Peking is largely the result of Dr. Hopkins' ability, both as architect and builder, and I think it would be a great benefit to the University if his advice could be secured before any very radical changes be instituted in regard to this work out here. Dr. Hopkins was in California a month ago, but I believe his interests in the University are so great that he would cross the continent if his advice was sought.

We are in receipt of your cable of a few days ago authorizing us to purchase G$10,000 worth of materials, and we will continue to purchase as rapidly as we can. I think we will begin the purchase of bricks immediately, as we have some reasonable quotations.

1294

We are still wrestling with the cement problem. Recent very trustworthy information is that Tong Shan cement is selling in Shanghai at $2.50 a bag, while we have been paying $3.40, and the regular price in Peking is $3.50. After trying for many months to get in consultation with the head of the Peking agents for the Tong Shan cement works, he finally came to see me last Saturday, and I hope was impressed with the necessity of giving us a reasonable price for our cement next year.

I told him I was expecting authorization to contract for two thousand tons during January; that I had very good offers from abroad, but would prefer to buy Tong Shan cement if I could get it at as good a price; that we preferred the Tong Shan cement, first because it was a Chinese product and secondly by contracting with them we could get our delivery in smaller consignments which would help in the storage of it.

He appeared to be willing to help us and asked that we write him a letter stating the facts so that he could forward it to the head office. We wrote the letter on Tuesday afternoon, and before the post had time to deliver it, he was on the phone asking for the letter which seems to indicate that he has taken the matter quite seriously to heart. I have more hope than ever that we may be able to get our cement under $3.00 a bag.

Unofficially I might mention that after six conferences in regard to the agricultural experiment station south of Peking, we yesterday finished the transaction and paid Mr. Chiu $13,060, funds for the mortgage, and $480, being the last three months' interest on the mortgage.

We were disappointed not to be able to persuade him to waive the clause against the sale of the property. The best that he would promise in his letter of gift was that, if the University found it was unable to make use of the place that he, his heirs or Trustee would pay us the fund paid him at this time and take the property back. His idea was that if the University was unable or unwilling to carry on an agricultural experiment station and school using this ground, that he would organize some other group to do this.

Mr. Chiu apparently does a great deal to help students and education. While arranging the details of this gift one afternoon he asked Mr. Krause for a draft for $100 which he was sending to a student in America. He told us yesterday that people who knew the amount he was givingaway for education supposed he was a man of two or three million dollars worth of property, while the facts are that he has nothing like that amount of money.

The purchase of a portion of the old Summer Palace is still hanging fire, while we are trying to find someone in high official life who will introduce the proposition to the right authorities high up in the Manchu court conclaves. At present we are waiting to see whether Mr. C. T. Wang, Minister of Foreign Affairs and Acting Premier, will act for us either personally or by some proxy appointed by him.

Mr. Ruby of the Business Training school spent some minutes with me this morning and is much exercised over the question of insurance for himself and family in case of disability or death while serving the University. We who are members of a Mission know that some provision will be made for us by the Mission in such a case, while